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#### **Audit Committee:**

The oversight of risk management Fiduciary responsibility Establish priorities Focus and reports on top risks

**KPI** (Key Performance Indicators)

**KRI (Key Risk Indicators)** 

**KCI** (Key Control Indicators)

## Three Lines of Defense Model for risk management

# Senior Management Senior Management 1st Line of Defense Management Controls Financial Control Internal Controls Risk Management Compliance Audit Committee 3rd Line of Defense Internal Audit Compliance

External Audit Legislative Audit

Source: IIA Position Paper, January 2013

#### **Internal Audit**

**Assurance Services (traditional role)** 

#### 2 Roles

Advisory Services (insight(ganc !45917C.(c)f(w \underbrace \underbrace DDC /CS2.671274

### Modify title from "Director of Internal Audit" to "Chief Audit Executive";

will bring title in alignment with other higher education systems and industry standards.

#### **Examples of universities that use the title of CAE:**

Arizona Board of Regents for the State of Arizona University System

California State University System

**Ohio University** 

**Oregon University System** 

University of Florida

**University of Houston System** 

University of Nebraska Kearney

University of Texas San Antonio

**University of Toledo** 

University of Virginia

Virginia State University